

Regional Sewerage Program Policy Committee Meeting

AGENDA Thursday, March 6, 2025 3:30 p.m.

Agency Headquarters – Board Room 6075 Kimball Avenue, Building A Chino, CA 91708 Telephone Access: (415) 856-9169/Conf ID: 960 375 500#

The public may participate and provide public comment during the meeting by joining in person or by calling the number provided above. Comments may also be submitted by email to the Recording Secretary Jennifer Hy-Luk at jhyluk@ieua.org prior to the completion of the Public Comment section of the meeting. Comments will be distributed to the Policy Members.

Call to Order

Roll Call

Flag Salute

Public Comment

Members of the public may address the Committee on any item that is within the jurisdiction of the Committee; however, no action may be taken on any item not appearing on the agenda unless the action is otherwise authorized by Subdivision (b) of Section 54954.2 of the Government Code. Comments will be limited to three minutes per speaker.

Additions to the Agenda

In accordance with Section 54954.2 of the Government Code (Brown Act), additions to the agenda require two-thirds vote of the legislative body, or, if less than two-thirds of the members are present, a unanimous vote of those members present, that there is a need to take immediate action and that the need for action came to the attention of the local agency subsequent to the agenda being posted.

(Continued)

Regional Sewerage Program Policy Committee Meeting Agenda March 6, 2025 Page 2 of 2

1. Technical Committee Report (Oral)

2. Action Item

A. Approve minutes of February 6, 2025 Policy Committee Meeting

3. Information Items

- A. RP-5 Expansion Project Update (PowerPoint)
- B. Regional Sewer Connection Fee Examples (PowerPoint)
- C. IEUA Cost of Service Update and Proposed Rates for Fiscal Year 2025/26 and Fiscal Year 2026/27 (PowerPoint)

4. Receive and File Item

A. Building Activity Report (Written)

5. Other Business

- A. IEUA General Manager's Update
- B. Committee Member Requested Future Agenda Items
- C. Committee Member Comments
- D. Next Meeting April 3, 2025

Adjourn

DECLARATION OF POSTING

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact Jennifer Hy-Luk at (909) 993-1727 or ihyluk@ieua.org 48 hours prior to the scheduled meeting so that IEUA can make reasonable arrangements to ensure accessibility.

I, Jennifer Hy-Luk, Board Services Officer of the Inland Empire Utilities Agency, a Municipal Water District, hereby certify that per Government Code Section 54954.2, a copy of this agenda has been posted at the Agency's main office, 6075 Kimball Avenue, Building A, Chino, CA and on the Agency's website at www.ieua.org at least seventy-two (72) hours prior to the meeting date and time above.

ACTION ITEM

2A



Regional Sewerage Program Policy Committee Meeting

MINUTES OF THE FEBRUARY 6, 2025 MEETING

CALL TO ORDER

A meeting of the Inland Empire Utilities Agency (IEUA)/Regional Sewerage Program (RSP) Policy Committee was held on Thursday, February 6, 2025, at 6075 Kimball Avenue, Building A, Chino, California.

Chair Peter Rogers/City of Chino Hills called the meeting to order at 3:30 p.m. Recording Secretary Denise Garzaro established a quorum was present. Chair Rogers led the Pledge of Allegiance.

Committee Members Present:

| Curtis Burton | City of Chino |
|--------------------|--|
| Peter Rogers | City of Chino Hills |
| Phillip Cothran | City of Fontana |
| John Dutrey | City of Montclair |
| Debra Dorst-Porada | City of Ontario |
| Bill Velto | City of Upland |
| Randall Reed | Cucamonga Valley Water District (CVWD) |
| Steven J. Elie | Inland Empire Utilities Agency (IEUA) |

Others Present:

| Ben Orosco | City of Chino |
|----------------------|---------------------|
| Hye Jin Lee | City of Chino |
| Ron Craig | City of Chino Hills |
| Chad Nishida | City of Ontario |
| Nicole deMoet | City of Upland |
| Kevin Alexander | IEUA |
| Jerry Burke | IEUA |
| Marty Cihigoyenetche | IEUA |
| Angel Cisneros | IEUA |
| Robert Delgado | IEUA |
| Lucia Diaz | IEUA |
| Lisa Dye | IEUA |
| Denise Garzaro | IEUA |
| Elizabeth Hurst | IEUA |

Others Present (continued):

| Randy Lee | IEUA |
|------------------|------|
| Eddie Lin | IEUA |
| Alex Lopez | IEUA |
| Jason Marseilles | IEUA |
| Liza Munoz | IEUA |
| Alyson Piguee | IEUA |
| Sushmitha Reddy | IEUA |
| Joe Sturgess | IEUA |
| Ken Tam | IEUA |
| Wilson To | IEUA |
| Brian Wilson | IEUA |

PUBLIC COMMENTS

There were no public comments.

ADDITIONS TO THE AGENDA

There were no additions to the agenda.

1. TECHNICAL COMMITTEE REPORT

Ron Craig/City of Chino Hills stated that at the January 30 Technical Committee meeting, the Committee heard reports from the BAR Subcommittee, the RP-5 Expansion Project, and the rate-setting process schedule. He noted that the connection fee examples presentation is still forthcoming. He added that the Committee requested a follow-up presentation on the RP-5 Expansion Project costs and schedule.

2. ACTION ITEM

A. APPROVE MINUTES OF THE NOVEMBER 7, 2024 POLICY COMMITTEE MEETING

<u>Motion</u>: By Committee member Rogers/City of Chino Hills and seconded by Committee member Dutrey/City of Montclair, the Committee approved the meeting minutes of the November 7, 2024 Regional Policy Committee Meeting, by the following vote:

Ayes: Burton, Cothran, Dorst-Porada, Dutrey, Reed, Rogers, Velto

Noes: None Absent: None Abstain: None

The motion passed by a vote of 7 ayes, 0 noes, and 0 absent.

3. **INFORMATION ITEMS**

A. RP-5 EXPANSION PROJECT UPDATE (POWERPOINT)

Brian Wilson/IEUA provided the presentation.

Committee member Dorst-Porada/City of Ontario requested a follow-up item covering the budget and timeline for the project.

B. RATE-SETTING PROCESS AND SCHEDULE (WRITTEN)

Randy Lee/IEUA noted key dates in the rate-setting process and relayed that the Agency is proceeding with a two-year rate.

Discussion ensued regarding the timeline for input and the process overall.

4. RECEIVE AND FILE ITEMS

Items 4A and 4B were received and filed by the Committee.

A. **BUILDING ACTIVITY REPORT**

B. PLANNING AND RESOURCES DEPARTMENT FISCAL YEAR 2023/24 ANNUAL REPORTS

5. OTHER BUSINESS

A. IEUA GENERAL MANAGER'S UPDATE

Deputy General Manager Kevin Alexander/IEUA stated that staff is still working on the presentation for a previously requested item on the connection fee examples and expects to bring that item to the Committee at the next meeting.

B. COMMITTEE MEMBER REQUESTED AGENDA ITEMS FOR NEXT MEETING

There were no Committee member requested agenda items.

C. COMMITTEE MEMBER COMMENTS

Committee member Dorst-Porada reported that she attended the Peace Agreement Workshop at Chino Basin Watermaster and stated that she was looking forward to a quick decision.

D. NEXT MEETING - MARCH 6, 2025

ADJOURNMENT

| Chair Rogers adjourned the meeting at 4:2 | υ p.m. |
|---|--------|
|---|--------|

| Prepared by: | |
|--|-------------|
| | |
| Denise Garzaro, Director of Board and Administrati | ve Services |

INFORMATION ITEM

3A





RP-5 Expansion Project Update Follow Up

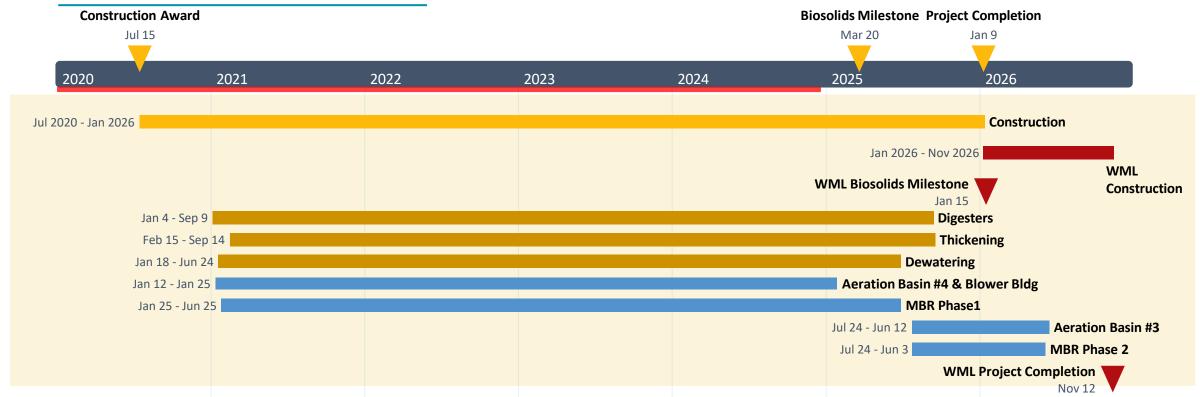
Project Nos. EN19001 and EN19006

Brian Wilson P.E., CCM
Principal Engineer
February/March 2025

2 RP-5: Project Status

Day 1676 of 2005 = 83%





| Role | Firm | Contract | This Month's Payment | Total Paid | % Complete |
|----------------------------|----------|---------------|-------------------------|---------------|------------|
| Contractor | WM Lyles | \$341,079,922 | \$1,130,564 | \$287,030,069 | 84% |
| Designer | Parsons | \$40,551,961 | \$61,084 | \$37,372,729 | 92% |
| Construction Management | Arcadis | \$29,900,877 | \$438,330 | \$19,517,211 | 65% |

3 Project Budget and Schedule



| Description | Cost |
|---|---------------|
| Design Services | \$25,890,199 |
| Parsons Design Contract + Amendments 1-7 | \$21,556,291 |
| Other Design Services | \$4,333,908 |
| Construction Services | \$51,896,618 |
| Parsons ESDC Contract Amendments 8-14 | \$18,995,741 |
| Construction Management Services + Amendments | \$29,900,877 |
| Other Construction Services | \$3,000,000 |
| Construction | \$364,441,997 |
| Construction | \$329,982,900 |
| Change Orders to Date | \$11,097,022 |
| Remaining Contingency | \$21,901,268 |
| Radio Tower Subproject | \$1,460,807 |
| Total Project Cost: | \$442,228,814 |
| Project Budget (Solids & Liquids): | \$450,000,000 |

| Project Milestone | Date |
|---|---------------|
| Construction Contract Award | July 2020 |
| Construction Completion Contract | January 2026 |
| Construction Completion Contractor Schedule | November 2026 |

4 RP-5: Project Status – Changes



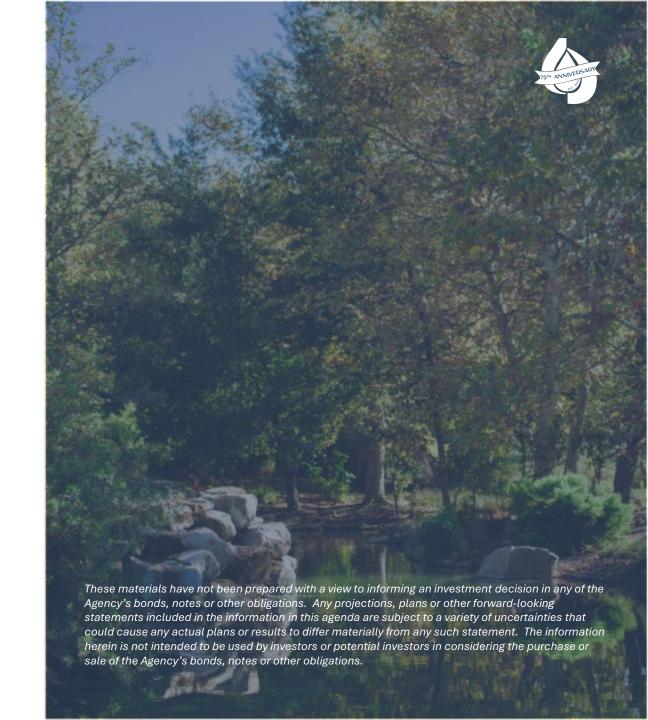
| | Quantity | Amount |
|--------------------------|----------|---------------|
| Original Contract Amount | | \$329,982,900 |
| Change Orders | 456 | \$11,097,022 |
| Request For Deviations | 54 | \$1,417,385 |
| Changes Total (CO+RFD) | | \$12,514,407 |
| % Change of Contract | | 3.79% |
| % of Contingency | | 37.9% |



| Type of Change | Total Value (CO+RFD) | % of Total Change | % of Total Contract (\$330M) |
|---------------------------|-------------------------|----------------------|---------------------------------|
| Design Errors & Omissions | \$ 6,700,657 | 53.6% | 2.03% |
| Requested by District | \$ 4,271,729 | 34.1% | 1.29% |
| Changed Site Conditions | \$ 2,349,740 | 18.8% | 0.71% |
| Requested by Contractor | \$ (808,019) | (6.5)% | (0.24)% |
| Total Change (RFD+CO): | \$12,514,107 | 100% | 3.79% |

Questions?





INFORMATION ITEM

3B





Regional Sewer Connection Fee Examples

Amanda Coker, Cucamonga Valley Water District Nicole DeMoet, City of Upland Ken Tam, IEUA

March 2025

Topics of Discussion



- Building Activity Report Subcommittee
- Exhibit J Regional Sewer Connection Fee Document
- Examples of Sewer Connection Fee Calculations
- Monthly Building Activity Reporting

BAR Subcommittee Re-established as a Regional Forum



- Building Activity Report (BAR) Subcommittee
 - Monthly IEUA and Sewer Collection Agency (SCA) forum
 - Goals Region wide consistency through collaboration
 - Reports to Regional Technical Committee
- Current & Future Discussion Topics
 - Uniform reporting forms
 - Regional sewer billing procedures
 - Flow and loading studies
 - Re-evaluation of EDU Equation
 - Forecasting methods

Regional Document (Exhibit J) is Used Regionally to Calculate IEUA Sewer Connection Fees



- Exhibit J was adopted in 1984 and most recently amended in 2013
- IEUA sewer connection fee is for new connections and for change in use
- SCA connection fee is separate from IEUA fee
- IEUA Connection Fee based on Equivalent Dwelling Unit (EDU) Equation

$$EDU = \frac{Flow}{270 \ GPD} \left(0.37 + 0.31 \frac{BOD \left(\frac{mg}{L} \right)}{230} + \frac{TSS \left(\frac{mg}{L} \right)}{220} \right)$$

- Three categories of facilities
 - Residential
 - Commercial
 - Industrial

Residential Connection Fees based on Single Family Unit Flow and Loading



- Structure "designed for the purpose of providing permanent housing for one family or tenant shall be one EDU."
 - Single Family Residence
 - Multi-family Residence (Apartments, townhomes, condominiums)
- Accessory Dwelling Units (ADUs)
 - Not considered "new" development
 - Fees due if ADU is built concurrently
 - Fees can only be charged based on burden of ADU
 - BAR Subcommittee to review fee collection





Commercial Fees are based on Drainage Fixture Units



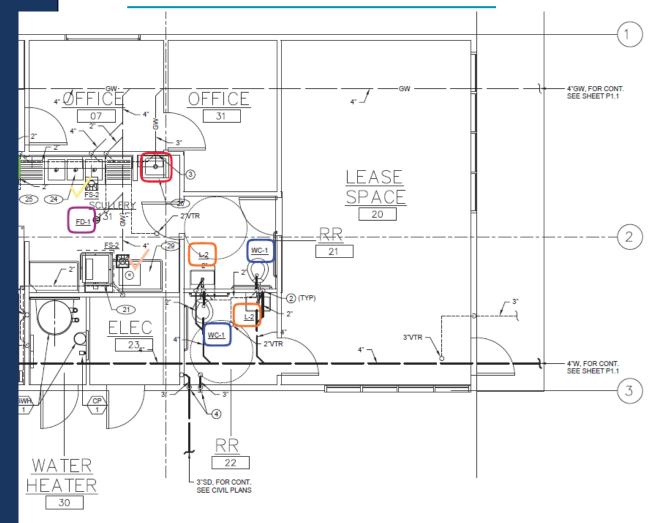
- Structure "designed for the purpose of providing permanent housing for enterprises engaged in exchange of goods and services."
 - Private businesses
 - Restaurants (Full Service & Fast Food)
 - Warehouses
 - Public Facilities
- Connection fees calculated with sewer loading factors based on the EDU Equation
 - SCA Plan check staff count Drainage Fixture Units (DFU)
 - DFU based on plumbing code
 - Square footage of structure is not considered







Commercial Connection Fee Example – Fast Food Restaurant



| WASTE & VENT PLUMBING FLOOR PLAN | |
|----------------------------------|--|
| 1/4" = 1'-0 | |

Capital Capacity Fee Worksheet

Project Name ABC Fast Food Restaurant Address 1234 Fast Food Street 3/6/2025 Plan Checker #1 Plan Checker Permit Number 1234567890

Use Type Commercial Restaurant (Fast Food) Business Type Business Category 1

Sewage Factor 0.0444 EDUs/SFU

Fixture Count Summary

| Civtura Tuna | Nete | SDFU | Fixture Count | | SDFU | |
|-----------------------------------|------|--------|---------------|------|----------|------|
| Fixture Type | Note | Factor | Existing | Plan | Existing | Plan |
| Lavatory, single | | 1.0 | 1 | 2 | 1.0 | 2.0 |
| Sink, bar | | 2.0 | 1 | | 2.0 | |
| Urinal | | 2.0 | 1 | | 2.0 | |
| Water Closet, 1.6 GPF | | 4.0 | 1 | 2 | 4.0 | 8.0 |
| Drinking Fountain or Water Cooler | (a) | 0.5 | | 1 | | 0.5 |
| Floor Drain, Emergency | | 0.0 | | 1 | | 0.0 |
| Lavatory, single | | 1.0 | | 2 | | 2.0 |
| Floor drain | | 2.0 | | 2 | | 4.0 |
| Water closet, 1.6 gpf | | 4.0 | | 1 | | 4.0 |
| Food waste grinder (commercial) | | 3.0 | | 1 | | 3.0 |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| Subtotal | | | | | 9.0 | 23.5 |

Capital Capacity Fee Calculation

Total fixtures per plan 23.5 SFU Per fixture count summary Existing fixtures per inspection Per fixture count summary Net project SFUs 14.5 SFU (Total fixtures per plan) - (Existing fixtures per inspection) Industrial process sewer flow 376 apd Max average discharge based on calendar month average BOD 26 mg/liter Max average concentration based on calendar month average TSS 11 mg/liter Max average concentration based on calendar month average Net commercial EDUs 0.6438 EDU (Net project SFUs) x (Sewage factor) Industrial EDUs 0.0000 EDU (Sewer flow)/270 x [0.37 + 0.31 x (BOD)/230 + 0.32 x (TSS)/220] EDU Credit per building history 0.0000 EDU Only applicable if building has previous EDU credit EDUs to be billed 0.6438 EDU (Net commercial) + (Industrial) - (Credit per building history) 7/1/2024 - 7/1/2025 Effective Date of Sewer Rate \$8,620.00/EDU Sewer Rate

Capital Capacity Fee Due \$ 5,549.56 (EDUs to be billed) x (Sewer Rate)

Notes: (a) Bottle refill station.

Industrial Facilities Connection Fee Example



$$EDU = \frac{Non - domestic\ flow}{270\ GPD} \left(0.37 + 0.31 \frac{BOD\ (\frac{mg}{L})}{230} + 0.32 \frac{TSS\ (\frac{mg}{L})}{220} \right)$$

- Domestic type fixtures are calculated by a sewage factor of 0.0741
- Example Widget Manufacturer

| Flow (GPD) | Biochemical Oxygen Demand (mg/L) | Total Suspended Solids (mg/L) |
|------------|----------------------------------|-------------------------------|
| 10,000 | 350 | 500 |

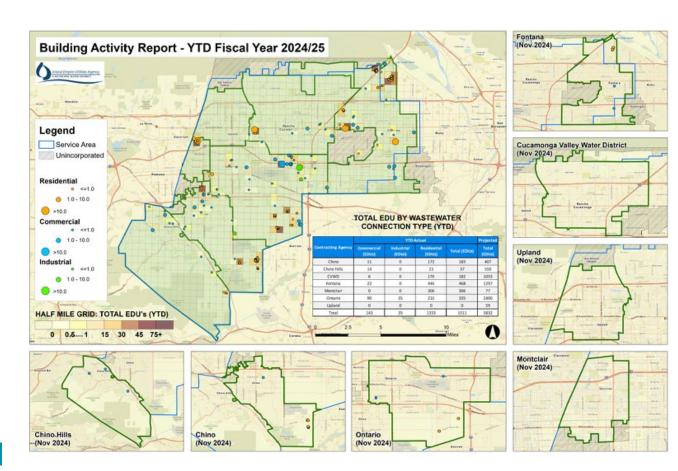
EDUs from Industrial Wastewater – 14.88

| Location | Drainage Fixture Units |
|-----------------------|------------------------|
| Kitchen and Breakroom | 4.5 |
| Restrooms | 10 |

- EDUs from Domestic Wastewater 1.074
- Total Site EDUs 15.95

SCAs Report Monthly Collected Connection Fees to IEUA

- EDUs and total fees collected are sent to IEUA monthly
 - Reports are stored in IEUA database
 - Monthly activity map shared with Regional Committees
- Each SCA maintains a Capital Capacity Reimbursement Account (CCRA)
 - Interest from CCRA is kept by each SCA
 - SCAs hold connection fees for IEUA until a call for funds (Capital Call)



INFORMATION ITEM

3C





IEUA Cost of Service Update and Proposed Rates for Fiscal Year 2025/26 and Fiscal Year 2026/27

Randy Lee
Director of Finance
March 2025



Rates & Fees Revenue **Overview Overview** 03 **Cost of Service & Discussion/Questions Proposed Rates**



REVENUE OVERVIEW



Funding Operation and Maintenance and Capital Expenses

IEUA revenue can be divided into three general categories.

Rates and Fees

- User Charges
- Connection Fees
- Recycled Sales

Property Tax

- San Bernardino County Ad-valorem Property Taxes
- Pass-through Incremental Taxes
- Extra-territorial Fees

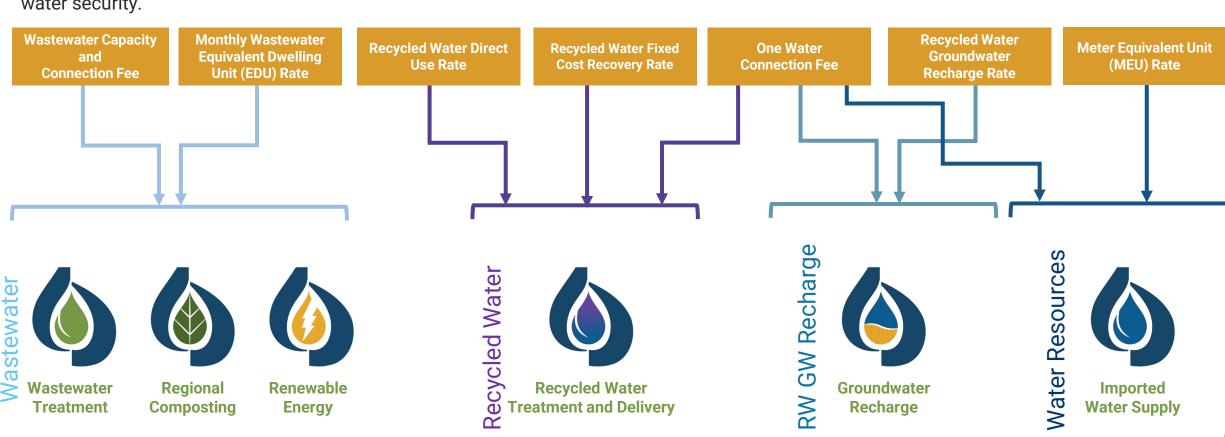
Debt Proceeds, Loans, & Other

- Bonds, State and Other Loans
- Grants
- Other Revenues



Seven distinct rates and fees fund IEUA's four core service areas

Rates and fees fund IEUA's core services. They finance the day-to-day operations, maintenance of systems and investments in future water security.





Wastewater Capacity and Connection Fee

What is it?

The Wastewater Capacity and Connection Fee is a fee on new or expanded connections to the regional wastewater collection, treatment and discharge system.

What does it support?

This fee allows development to purchase capacity within the existing regional wastewater system and fund regional projects to meet forecasted growth and changing demands.

It does not cover operation and maintenance of the regional wastewater collection, treatment and discharge system.

How is it Calculated?

Recovery of capital costs related to IEUA's existing wastewater capacity.

+

Recovery of capital costs for building new capacity for forecasted growth

=

Wastewater Capacity and Connection Fee



Monthly Wastewater Equivalent Dwelling Unit (EDU) Rate

What is it?

The Monthly Wastewater Equivalent Dwelling Unit (EDU) Rate is a charge on all connections to the regional wastewater system. This charge is in addition to local sewage rates charged for wastewater collection by retail service providers.

What does it support?

IEUA has a regulatory obligation to maintain the wastewater system for public health and the protection of the environment.

This rate covers the costs to operate and maintain the regional wastewater collection, treatment, and discharge system.

What is an EDU?

IEUA uses an equivalent dwelling unit, or EDU, to assess wastewater demands and distribute costs.

An EDU is defined as the measurement of wastewater flow equivalent in quantity and strength to the daily discharge of an average family residential household. One EDU represents one residential household.



Recycled Water Direct Use Rate

What is it?

The rate is a volumetric acre-foot rate for the purchase of recycled water through purple pipe. Demand for direct use depends on weather patterns, water use conservation efforts, reuse supply, and basin availability.

The rate can be calculated by dividing the revenue required to cover recycled water operation and maintenance (O&M), and rehabilitation and replacement (R&R) capital costs, by estimated annual demand for direct recycled water.

What does it support?

Recycled water is the most cost-effective solution to meeting water supply needs and reduces the demand for imported water used for agriculture, irrigation, and industrial processes.

The Recycled Water Direct Use Rate covers O&M and R&R costs associated with IEUA's recycled water infrastructure. This rate begins at the recycled water pump stations and flows through IEUA's recycled water infrastructure to customer agency recycled water distribution or end customers.



Recycled Water Fixed Cost Recovery Rate

What is it?

The Recycled Water Fixed Cost Recovery Rate is a fixed rate charged to recycled water customer agencies.

What does it support?

This rate provides a fixed revenue stream to offset fluctuations in volumetric driven revenues.

To accommodate customer agencies who indicated that a fixed charge to recover all fixed costs could significantly shift costs between the agencies and prove challenging for implementing in their retail rate, IEUA chose to limit the fixed charge to just debt service costs.

How is it calculated?

The rate is calculated based on each customer's three-year rolling average of direct and recharge recycled water use.



One Water Connection Fee

What is it?

The One Water Connection Fee is a fee on new or expanded connections to the region's water systems. A single one water connection is equivalent in capacity to a 5/8" or 3/4" meter connection (standard residential meter size).

What does it support?

This fee was established to support capital improvement and expansion of the Agency's regional water system and water use efficiency programs comprised of potable water, recycled water and groundwater recharge facilities.

How is it Calculated?

Recovery of capital costs related to IEUA's available water capacity.

+

Recovery of capital costs for building new capacity for future growth

=

One Water Connection Fee



Recycled Water Groundwater Recharge Rate

What is it?

The Recycled Water Groundwater Recharge Rate is a per acre-foot (AF) surcharge on the Recycled Water Direct Use Rate.

What does it support?

While the groundwater basins accept imported water, stormwater and recycled water, this rate only covers the portion of groundwater recharge basin operations, maintenance and special project costs associated with recycled water operations.

How is it calculated?

The recharge rate equals the expenses associated with recycled water recharge divided by projected recycled water recharge sales (16,000 AF).



Meter Equivalent Unit (MEU) Rate

What is it?

The Meter Equivalent Unit (MEU) Rate is a monthly fixed cost on potable water assessed using a meter equivalent unit. A meter equivalent unit, or MEU, is defined as the average water use of a single-family residence. The MEU is derived based on estimated water use associated with varying meter sizes.

What does it support?

This rate provides a stable source of funding to support comprehensive planning, studies and analyses related to enhancing long-term regional water supply reliability. It supports water conservation, recycling, groundwater recharge and stormwater management programs. Additionally, it also backs IEUA's collaboration with regional and local water managers in managing both imported and local water supplies. The rate also covers administrative costs related to procuring imported water from the Metropolitan Water District of Southern California for IEUA customer agencies.



7 RATES & FEES OVERVIEW

IEUA PROPOSED TWO-YEAR RATE OVERVIEW



| Fund | Wastewater Operations | | Wastewater Ca | Capital | |
|-----------------------------------|------------------------|-------------|---------------------------------------|-------------|--|
| Adopted Rates Effective July 1 | Monthly Sewer (EDU) | % Change | Wastewater Connection Fee (EDU) | % Change | |
| Existing FY 2024/25 | \$24.79 | | \$8,620 | | |
| Proposed FY 2025/26 | \$27.02 | 9.0% | \$8,620 | 0.0% | |
| Proposed FY 2026/27 | \$29.45 | 9.0% | \$8,620 | 0.0% | |

| Fund | | Recycled Water | | | | | Water Resources | | es | | |
|-----------------------------------|---------------------------------------|----------------|---|-------------|---------------------------------------|-------------|--------------------------------------|-------------|------------------------------------|-------------|-----------------|
| Adopted Rates Effective July 1 | Fixed Cost Recovery (\$Million) | % Change | Recycled Water Direct Use (AF) | % Change | Recycled Water Recharge (AF) | % Change | One Water Connection Fee (MEU) | % Change | Meter Equivalent Units (MEU) | % Change | RTS Recovery |
| Existing FY 2024/25 | \$4.96 | | \$465.00 | | \$200.00 | | \$1,953 | | \$1.14 | | 100% |
| Proposed FY 2025/26 | \$5.11 | 3.0% | \$506.85 | 9.0% | \$208.00 | 4.0% | \$1,953 | 0% | \$1.17 | 2.6% | 100% |
| Proposed FY 2026/27 | \$5.26 | 3.0% | \$552.47 | 9.0% | \$216.32 | 4.0% | \$1,953 | 0% | \$1.20 | 2.6% | 100% |

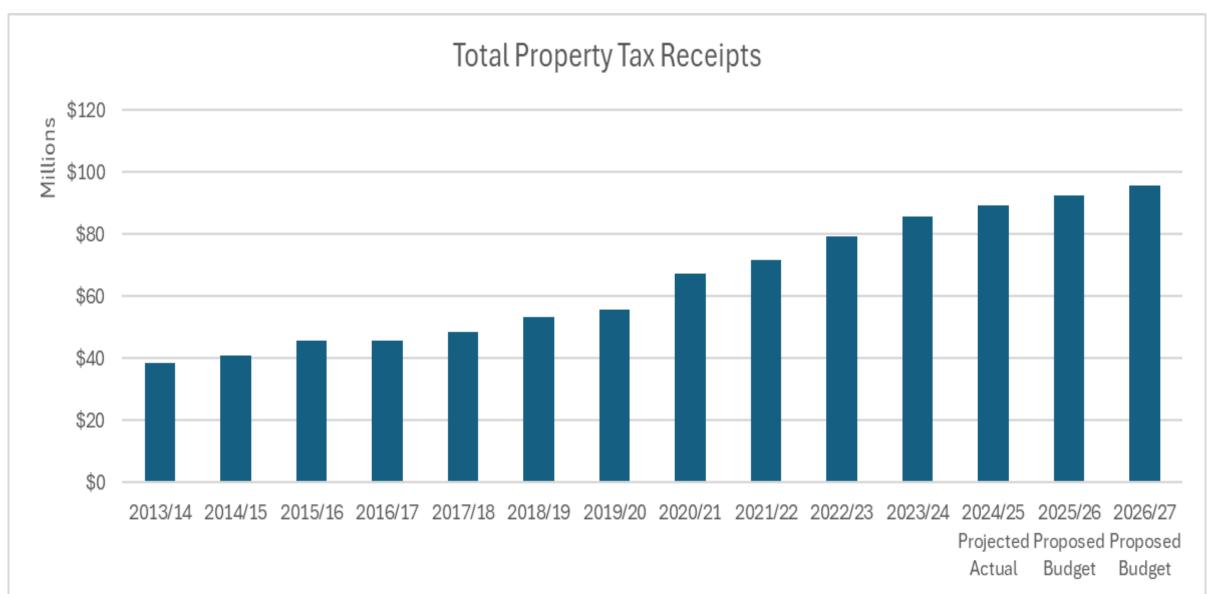
PROPOSED PROPERTY TAX ALLOCATION



| | | Allocat | ion (%) | FY 2025/26 | FY 2026/27 | |
|--------------------------------------|---|------------------------|--|----------------------------|----------------------------|--|
| Fund | Purpose | Existing FY 2024/25 | Proposed FY 2025/26 & FY 2026/27 | Projected Funding (\$M) | Projected Funding (\$M) | |
| Wastewater Capital Improvement | Supports debt service costs for acquisition, improvement, replacement, and expansion of regional wastewater facilities. | 65.0% | 65.0% | \$60.1 | \$62.1 | |
| Wastewater Operations | Supports capital replacements and rehabilitation cost and any operation costs not fully recovered by rates. | 23.0% | 23.0% | 21.3 | 22.0 | |
| Recycled Water | Supports debt service costs for acquisition, improvement, replacement, and expansion of regional recycled water facilities. | 4.0% | 6.5% | 6.0 | 6.2 | |
| Administrative Services | Supports agency-wide costs not allocated to other Agency funds. | 4.5% | 4.5% | 4.1 | 4.3 | |
| Water Resources | Supports regional water supply reliability enhancement strategies. | 3.5% | 1.0% | 0.9 | 1.0 | |
| | Total | 100% | 100% | \$92.4 | \$95.6 | |

HISTORICAL PROPERTY TAX TREND





CHINO BASIN PROGRAM FUNDING - FY 25/26 and FY 26/27



Continuing Planning and Implement Early Design Phase for the Three Components of CBP:



Regional Recycled Groundwater Replenishment



Advanced Water Purification Facility



Production and Conveyance Facilities associated with Prop 1 - Water Storage Investment Program (WSIP)



- Recommended Funding:
 - Not proposed to be funded by Rates and Charges in FY 25/26 and FY 26/27
 - Recommended funding:
 - One-time property tax reserve transfer from the Water Resources Fund and property tax reserves from Wastewater Capital Fund
 - USBR Title XVI Grant

CBP Long-term Funding and Cost Allocation Addressed Through Five-Year Rate Study



O3 COST OF SERVICE & PROPOSED RATES WASTEWATER UTILITY

WASTEWATER OPERATIONS FINANCIAL PLAN



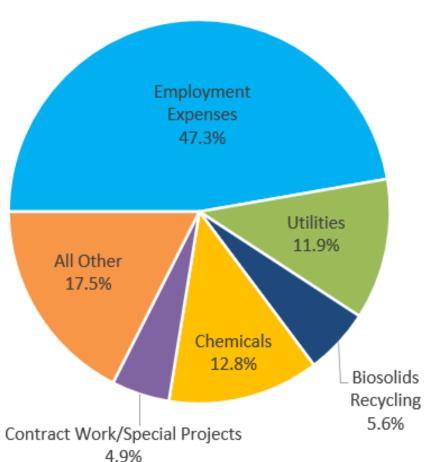
| | Actuals | Projected | |
|-----------------------------------|-------------|-------------|-------------|
| Wastewater Operations | Fiscal Year | Fiscal Year | Fiscal Year |
| (\$000s) | 2024/25 | 2025/26 | 2026/27 |
| Revenues | | | |
| User Charges | 89,577.8 | 90,055.6 | 90,505.8 |
| Additional User Charges | 0.0 | 8,105.0 | 17,024.1 |
| Other Operating Revenue | 6,279.7 | 7,225.9 | 7,576.5 |
| Property Tax | 18,876.8 | 21,262.2 | 21,989.1 |
| Revenue Bonds | 0.0 | 0.0 | 89,250.0 |
| Other Financing Revenues | 80.0 | 80.0 | 80.0 |
| Total Revenues | \$114,814.3 | \$126,728.7 | \$226,425.5 |
| | | | |
| Revenue Requirements | | | |
| O&M | 101,498.0 | 108,210.7 | 116,907.7 |
| Capital Projects | 26,855.8 | 24,885.0 | 30,915.0 |
| Debt Service | 1,421.6 | 1,421.9 | 1,421.8 |
| Transfers | (884.4) | (3,771.6) | 5,387.5 |
| Total Revenue Requirements | \$128,891.0 | \$130,746.0 | \$154,632.0 |
| | | | |
| Fund Balance | | | |
| Annual Cash Balance | (14,076.7) | (4,017.3) | 71,793.5 |
| Beginning Fund Balance | 100,371.0 | 86,294.3 | 82,277.0 |
| Ending Fund Balance | \$86,294.3 | \$82,277.0 | \$154,070.5 |
| | | | |
| EDU Rate (\$/EDU) | \$24.79 | \$27.02 | \$29.45 |
| Increase % | | 9.0% | 9.0% |

- Proposed EDU rate increases are:
 - FY 25/26 9.0%
 - FY 26/27 9.0%
- Primary sources of funding are user charges, property taxes and debt financing proceeds.
- Receives 23% of total property tax revenues.
- Transfers represent transfer to other funds to pay for shared capital projects.
- The Ending Fund Balance to meet reserve requirements:
 - Operating Contingency
 - Rehabilitation/Replacement
 - Debt Service
 - Sinking Fund
- Major Cost Drivers include:
 - Employment Expenses
 - Utilities
 - Chemicals

WASTEWATER OPERATIONS COST DRIVERS







| | Actuals | Projected | | | | |
|--------------------------------|------------------------------------|------------------------------------|-------------|------------------------------------|-------------|--|
| | Fiscal Year 2024/25 (\$000s) | Fiscal Year 2025/26 (\$000s) | % Change | Fiscal Year 2026/27 (\$000s) | % Change | |
| Employment Expenses | 46,055.3 | 50,735.9 | 10.2% | 55,680.3 | 9.7% | |
| Contract Work/Special Projects | 7,374.4 | 5,989.5 | -18.8% | 5,078.7 | -15.2% | |
| Utilities | 11,837.2 | 12,357.1 | 4.4% | 14,393.8 | 16.5% | |
| Chemicals | 12,293.6 | 13,995.5 | 13.8% | 14,877.5 | 6.3% | |
| Biosolids Recycling | 5,811.1 | 6,034.7 | 3.8% | 6,538.9 | 8.4% | |
| All Other | 18,126.4 | 19,098.0 | 5.4% | 20,338.5 | 6.5% | |
| Total O&M | \$101,498.0 | \$108,210.7 | 6.6% | \$116,907.7 | 8.0% | |

- Employment Expenses
 - Driven by new FTEs for treatment operations support and labor cost escalations per approved MOU
- Utilities
 - New Membrane Bioreactor (MBR) process costs and electric utility cost escalations
- Chemicals
 - Driven by MBR process coming on-line and cost escalations
- All Other
 - Includes Operating Fees and Professional Fees/Services. Materials & Supplies, and administrative cost allocations

WASTEWATER CAPITAL FINANCIAL PLAN



| | Actuals | Proje | cted |
|-----------------------------|-------------|-------------|-------------|
| W | Fiscal Year | Fiscal Year | Fiscal Year |
| Wastewater Capital (\$000s) | 2024/25 | 2025/26 | 2026/27 |
| Revenues | | | |
| Other Operating Revenue | 3,144.5 | 2,500.0 | 2,000.0 |
| Property Tax | 53,347.6 | 60,088.9 | 62,143.0 |
| Connection Fees (1) | 25,859.5 | 28,411.3 | 28,349.1 |
| Revenue Bonds | 47,763.7 | 264,952.3 | 31,724.1 |
| Other Financing Revenues | 18,951.8 | 22,134.5 | 1.0 |
| Total Revenues | \$123,207.6 | \$349,675.7 | \$95,868.1 |
| Revenue Requirements | | | |
| O&M | 9,096.1 | 10,934.4 | 11,927.1 |
| Capital Projects | 91,118.7 | 84,375.0 | 78,964.0 |
| Debt Service | 7,942.2 | 207,203.9 | 17,166.8 |
| Transfers | 13,772.1 | 22,719.2 | 10,620.5 |
| Total Revenue Requirements | \$121,929.1 | \$325,232.5 | \$118,678.4 |
| Fund Balance | | | |
| Annual Cash Balance | 1,278.5 | 24,443.2 | (22,810.3) |
| Beginning Fund Balance | 134,086.6 | 135,365.1 | 159,808.3 |
| Ending Fund Balance | \$135,365.1 | \$159,808.3 | \$136,998.0 |
| Connection Fee (\$/EDU) | \$8,620 | \$8,620 | \$8,620 |
| Increase % | | 0% | 0% |

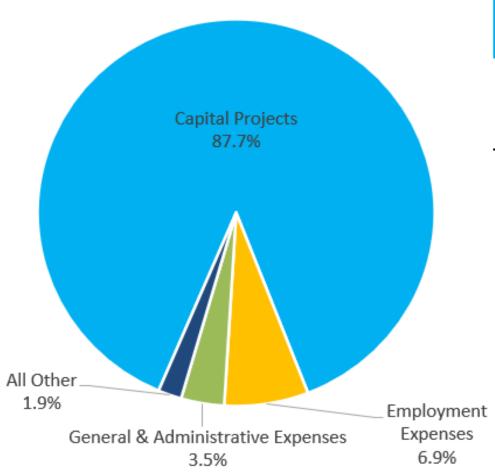
⁽¹⁾ Retail agencies collect and retain Wastewater Connection Fees until IEUA calls the funds. Shown as a revenue source, but not as available on-hand until called.

- Proposed Wastewater Connection Fee:
 - FY 25/26 Unchanged \$8,620
 - FY 26/27 Unchanged \$8,620
- Primary sources of funds are property taxes, connections fees and debt financing proceeds.
- Receives 65% of total property tax revenues.
- Transfers represent transfers to other funds to pay for shared capital projects.
- The Ending Fund Balance to meet reserve requirements:
 - Operating Reserve
 - Capital Construction
 - Debt Service
- Major cost increases driven by:
 - Employment Expenses
 - Other Expenses

WASTEWATER CAPITAL FUND SUPPORT



| Two-Year | Cost | Distribution |
|-------------|------|--------------|
| I VVO I CUI | 0031 | DISHIDURION |



| | Actuals | Projected | | | | |
|----------------------------------|------------------------------------|------------------------------------|-------------|------------------------------------|-------------|--|
| | Fiscal Year 2024/25 (\$000s) | Fiscal Year 2025/26 (\$000s) | % Change | Fiscal Year 2026/27 (\$000s) | % Change | |
| Capital Projects | 91,118.7 | 84,375.0 | -7.4% | 78,964.0 | -6.4% | |
| Employment Expenses | 5,185.8 | 6,084.4 | 17.3% | 6,676.2 | 9.7% | |
| General & Administrative Expense | 2,665.6 | 3,114.4 | 16.8% | 3,423.6 | 9.9% | |
| All Other | 1,244.7 | 1,735.6 | 39.4% | 1,827.3 | 5.3% | |
| Total O&M | \$9,096.1 | \$10,934.4 | 20.2% | \$11,927.1 | 9.1% | |

- Employment Expenses
 - Driven by additional FTEs and labor cost escalations
- General & Administrative Expenses
 - Reflects Fund's proportionate share of General & Administrative expense allocations and cost increases
- All Other Expenses
 - Reflects increase in Contract Work/Special Projects
 - Also includes Operating Fees and Professional Fees/Services



O3 COST OF SERVICE & PROPOSED RATES WATER UTILITY

WATER RESOURCES FINANCIAL PLAN



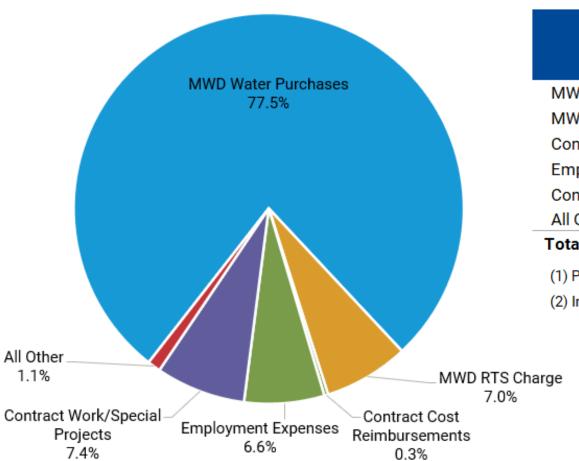
| | Actuals | Proje | ected |
|----------------------------|------------------------|------------------------|------------------------|
| Fund WW (\$000s) | Fiscal Year 2024/25 | Fiscal Year 2025/26 | Fiscal Year 2026/27 |
| Revenues | | | |
| User Charges | 5,819.6 | 5,868.0 | 5,916.1 |
| Additional User Charges | 0.0 | 146.7 | 299.5 |
| Other Operating Revenue | 60,626.5 | 63,581.8 | 68,185.8 |
| Property Tax | 2,872.6 | 924.4 | 956.0 |
| Other Financing Revenues | 5,970.1 | 2,834.8 | 2,834.8 |
| Total Revenues | \$75,288.8 | \$73,355.7 | \$78,192.2 |
| Revenue Requirements | | | |
| 0&M | 70,519.1 | 74,475.8 | 79,593.4 |
| Capital Projects | 5,960.1 | 0.0 | 0.0 |
| Transfers (In)/Out | (680.9) | (528.5) | (529.0) |
| Total Revenue Requirements | \$75,798.3 | \$73,947.3 | \$79,064.4 |
| Annual Cash Balance | (509.5) | (591.6) | (872.2) |
| Beginning Fund Balance | 37,281.3 | 36,771.8 | 12,180.2 |
| Property Tax Transfer | 0.0 | (24,000.0) | 0.0 |
| Ending Fund Balance | \$36,771.8 | \$12,180.2 | \$11,308.0 |
| Rate (\$/MEU per month) | \$1.14 | \$1.17 | \$1.20 |
| \$/month Increase % | | 2.6% | 2.6% |

- Proposed \$/month increase to MEU :
 - 2.6% for both FY 2025/26 and FY 2026/27
 - Equivalent to an additional \$0.03/MEU/month
- The majority of operating revenues and expenses are pass-through Metropolitan Water District (MWD) rates and charges:
 - Water Purchases
 - Readiness to Serve (RTS) Charge
 - Capacity Charge
- Existing MEU Rate became effective July 1, 2024.
- Proposed property tax revenue allocation reduced from 3.5% to 1%.
- Transfers In are One Water Connection Fees.
- Proposed transfer out of \$24 million in Water Resource Fund property tax reserves for regional water supply reliability enhancement.
 - Will fund the early design phase of the Regional Recycled Groundwater Replenishment portion of Chino Basin Program (CBP).

WATER RESOURCES COST DRIVERS



Two-Year O&M Costs Distribution



| | Actuals | Projected | | | |
|--|------------------------------------|------------------------------------|-------------|------------------------------------|-------------|
| | Fiscal Year 2024/25 (\$000s) | Fiscal Year 2025/26 (\$000s) | % Change | Fiscal Year 2026/27 (\$000s) | % Change |
| MWD Water Purchases (1) | 54,504.0 | 57,312.0 | 5.2% | 62,051.0 | 8.3% |
| MWD RTS Charge (1) | 5,401.3 | 5,403.4 | 0.0% | 5,457.4 | 1.0% |
| Contract Cost Reimbursements (1) | 248.0 | 248.0 | 0.0% | 248.0 | 0.0% |
| Employment Expenses | 4,203.8 | 4,873.4 | 15.9% | 5,348.3 | 9.7% |
| Contract Work/Special Projects | 5,226.2 | 5,863.3 | 12.2% | 5,605.3 | -4.4% |
| All Other (2) | 935.8 | 775.7 | -27.7% | 883.4 | 13.9% |
| Total Operating & Maintenance | \$70,519.1 | \$74,475.8 | 5.6% | \$79,593.4 | 6.9% |

⁽¹⁾ Pass-through Charges

⁽²⁾ Includes Professional Fees & Services, Office and Administrative, and Utilities

DIRECT USE RECYCLED WATER FINANCIAL PLAN



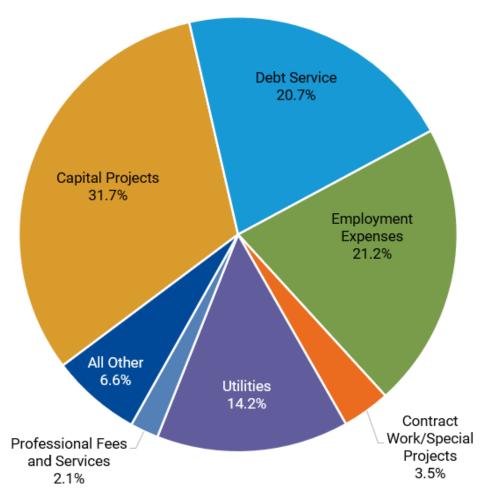
| | Actuals | Projected | | |
|------------------------------|------------------------|------------------------|------------------------|--|
| Recycled Water (\$000s) | Fiscal Year 2024/25 | Fiscal Year 2025/26 | Fiscal Year 2026/27 | |
| Revenues | | | | |
| Direct Usage Fee | 15,618.6 | 15,618.6 | 15,618.6 | |
| Additional User Charges | 0.0 | 1,405.7 | 2,937.9 | |
| Fixed Fee | 4,957.4 | 5,106.1 | 5,259.3 | |
| Property Tax | 3,282.9 | 6,008.9 | 6,214.2 | |
| Connection Fees | 7,226.1 | 6,946.8 | 6,948.8 | |
| Other Financing Revenues | 901.4 | 1,464.4 | 2,336.5 | |
| Total Revenues | \$31,986.4 | \$36,550.5 | \$39,315.3 | |
| Revenue Requirements | | | | |
| O&M | 16,577.6 | 17,653.9 | 19,027.4 | |
| Capital Projects | 7,842.9 | 10,815.3 | 13,605.3 | |
| Debt Service | 14,451.9 | 7,960.7 | 7,964.9 | |
| Transfers | 1,039.4 | (1,511.8) | (1,598.6) | |
| Total Revenue Requirements | \$39,911.8 | \$34,918.1 | \$38,999.0 | |
| Annual Cash Balance | (7,925.4) | 1,632.4 | 316.3 | |
| Beginning Fund Balance | 48,669.8 | 40,744.4 | 66,376.8 | |
| Property Tax Transfer | 0.0 | 24,000.0 | 0.0 | |
| Ending Fund Balance | \$40,744.4 | \$66,376.8 | \$66,693.1 | |
| Rates | | | | |
| Fixed Cost Recovery (\$000s) | \$4,957.4 | \$5,106.1 | \$5,259.3 | |
| Fixed Cost Recovery (%) | | 3.0% | 3.0% | |
| Direct Use (\$/AF) | \$465.00 | \$506.85 | \$552.47 | |
| Direct Use (%) | | 9.0% | 9.0% | |
| | | | | |

- Proposed Direct Use Recycled water rate increases are:
 - FY 25/26 9.0%
 - FY 26/27 9.0%
- Proposed Fixed Fee increase is 3% per year and is allocated to member agencies based on a three-year rolling average of purchases.
- Revenue Requirements shown exclude Groundwater Recharge Activities.
- Proposed property tax revenue allocation increase from 4% to 6.5%.
- Transfers In include Wastewater Capital Fund for debt service.
- Transfers Out to Admin Services for capital and O&M support.
- Proposed property tax reserve transfer in of \$24 million from Water Resource Fund in 2025/26
 - Will fund early design phase of the Regional Recycled Groundwater Replenishment portion of CBP.

DIRECT USE RECYCLED WATER COST DRIVERS



Two-Year Cost Distribution



| | Actuals | Projected | | | |
|--------------------------------|------------------------------------|------------------------------------|-------------|------------------------------------|-------------|
| | Fiscal Year 2024/25 (\$000s) | Fiscal Year 2025/26 (\$000s) | % Change | Fiscal Year 2026/27 (\$000s) | % Change |
| Capital Projects | \$7,842.9 | \$10,815.3 | 37.9% | \$13,605.3 | 25.8% |
| Debt Service | \$14,451.9 | \$7,960.7 | -44.9% | \$7,964.9 | 0.1% |
| O&M Requirements | | | | | |
| Employment Expenses | \$6,367.2 | \$7,713.9 | 21.2% | \$8,598.3 | 11.5% |
| Contract Work/Special Projects | \$2,439.0 | \$1,406.3 | -42.3% | \$1,318.5 | -6.2% |
| Utilities | \$4,878.9 | \$5,319.1 | 9.0% | \$5,603.7 | 5.4% |
| Professional Fees and Services | \$934.6 | \$772.9 | -17.3% | \$840.0 | 8.7% |
| All Other | \$1,957.9 | \$2,441.7 | 24.7% | \$2,666.9 | 9.2% |
| Total O&M Requirements | \$16,577.6 | \$17,653.9 | 6.5% | \$19,027.4 | 7.8% |

GROUNDWATER RECHARGE SURCHARGE FINANCIAL PLAN



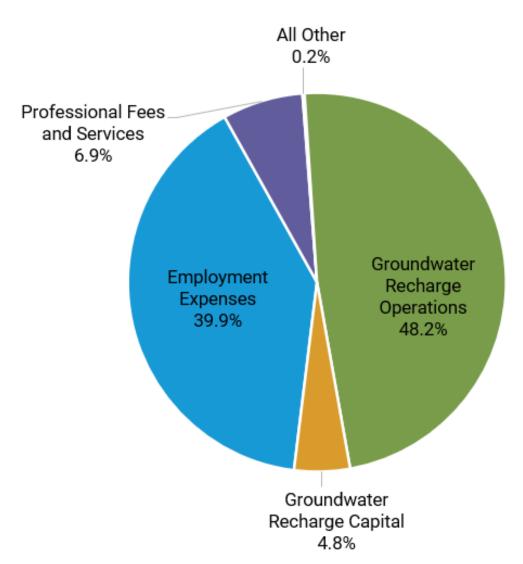
| | Actuals | Projected | | | |
|---|------------------------|------------------------|------------------------|--|--|
| Recharge Surcharge (\$000s) | Fiscal Year 2024/25 | Fiscal Year 2025/26 | Fiscal Year 2026/27 | | |
| Revenues | | | | | |
| Recharge Surcharge Fee | 3,401.4 | 3,401.4 | 3,401.4 | | |
| Additional User Charges | 0.0 | 136.1 | 277.6 | | |
| Total Revenues | \$3,401.4 | \$3,537.5 | \$3,679.0 | | |
| Revenue Requirements | | | | | |
| Employment | 1,428.5 | 1,435.6 | 1,442.8 | | |
| Operating Fees | 10.3 | 11.1 | 12.0 | | |
| Professional Fees and Services | 261.4 | 239.2 | 258.3 | | |
| Office and Administrative | 5.7 | 6.1 | 6.6 | | |
| Materials & Supplies, Other | 179.2 | 17.8 | 19.2 | | |
| Total O&M Requirements | \$1,885.1 | \$1,709.8 | \$1,738.9 | | |
| Groundwater Recharge Operations Support | 1,839.4 | 1,714.0 | 1,763.4 | | |
| Groundwater Recharge Capital Support | 375.0 | 170.9 | 172.2 | | |
| Total Transfers | \$2,214.4 | \$1,884.9 | \$1,935.6 | | |
| Total Revenue Requirements | \$4,099.5 | \$3,594.7 | \$3,674.5 | | |
| Recharge Surcharge (\$/AF) | \$200.00 | \$208.00 | \$216.32 | | |
| Recharge Surcharge (%) | | 4.0% | 4.0% | | |

- Proposed surcharge increases for Groundwater Recharge water are:
 - FY 25/26 4.0%
 - FY 26/27 4.0%
- Revenue requirements reflect expenses in the Recycled Water Fund that are specific to Recharge activities, as projected by IEUA.
- Revenues shown from the existing surcharge are based on member agency's three-year rolling average.
 - Existing surcharge effective as of July 1, 2024
- Transfers include capital and operations support for:
 - Administrative Services fund
 - Recharge Water fund
- Transfer for debt service support from:
 - Wastewater Capital fund

GROUNDWATER RECHARGE SURCHARGE COST DRIVERS



Two-Year Cost Distribution



| | Actuals | Projected | | | | | |
|---------------------------------|------------------------------------|------------------------------------|-------------|------------------------------------|-------------|--|--|
| | Fiscal Year 2024/25 (\$000s) | Fiscal Year 2025/26 (\$000s) | % Change | Fiscal Year 2026/27 (\$000s) | % Change | | |
| Employment Expenses | \$1,428.5 | \$1,435.6 | 0.5% | \$1,442.8 | 0.5% | | |
| Professional Fees and Services | \$261.4 | \$239.2 | -8.5% | \$258.3 | 8.0% | | |
| All Other* | \$5.7 | \$6.1 | 7.0% | \$6.6 | 8.2% | | |
| Groundwater Recharge Operations | \$1,839.4 | \$1,714.0 | -6.8% | \$1,763.4 | 2.9% | | |
| Groundwater Recharge Capital | \$375.0 | \$170.9 | -54.4% | \$172.2 | 0.8% | | |
| Total | \$2,481.5 | \$2,130.2 | | \$2,200.5 | | | |

^{*} Note: All other includes Office, Administrative, Materials and Supplies

ONE WATER CONNECTION FEE



| One Water Connection Charge | Cost (\$000s) | Future Users (\$000s) |
|---|------------------|-----------------------------|
| Value of Water and Recycled Water Fixed Assets (RCLD) | 279,283.8 | 48,023.8 |
| Construction Work in Progress | 49,972.7 | 8,593.0 |
| Reserves | 0.0 | 13,202.5 |
| Grants | 0.0 | 0.0 |
| Subtotal Buy-in Portion | 329.3 | 69.8 |
| Incremental Portion (Growth Related CIP) | 615.7 | 105.9 |
| Existing and Furure System Value | \$945.0 | \$175.7 |
| Future MEUs | | 89,864 |
| Buy-in Portion | | \$776.95 |
| Incremental Portion | | \$1,178.16 |
| FY 2025/26 Connection Fee \$/MEU | | \$1,955.11 |
| Current Fee FY 2024/25 | | \$1,953 |

- Proposed One Water Connection Fee:
 - FY 25/26 Unchanged \$1,953
 - FY 26/27 Unchanged \$1,953
- Buy in portion of fee based on existing assets.
- Projected investment based on growth-related CIP for the ten-year period between FY24/25 and FY 33/34.
- Incremental portion of CIP may vary due to ongoing evaluation of new projects.
- Recommendation is to maintain the current fee for FY 25/26 and 26/27.

IEUA PROPOSED TWO-YEAR RATE OVERVIEW



| Fund | Wastewater Op | erations | Wastewater Ca | pital |
|-----------------------------------|------------------------------|----------|---------------------------------------|-------------|
| Adopted Rates Effective July 1 | Monthly Sewer % (EDU) Change | | Wastewater Connection Fee (EDU) | % Change |
| Existing FY 2024/25 | \$24.79 | | \$8,620 | |
| Proposed FY 2025/26 | \$27.02 | 9.0% | \$8,620 | 0.0% |
| Proposed FY 2026/27 | \$29.45 | 9.0% | \$8,620 | 0.0% |

| Fund | Recycled Water | | | | | | | Water Resources | | | |
|-----------------------------------|---------------------------------------|-------------|---|-------------|---------------------------------------|-------------|--------------------------------------|-----------------|------------------------------------|-------------|-----------------|
| Adopted Rates Effective July 1 | Fixed Cost Recovery (\$Million) | % Change | Recycled Water Direct Use (AF) | % Change | Recycled Water Recharge (AF) | % Change | One Water Connection Fee (MEU) | % Change | Meter Equivalent Units (MEU) | % Change | RTS Recovery |
| Existing FY 2024/25 | \$4.96 | | \$465.00 | | \$200.00 | | \$1,953 | | \$1.14 | | 100% |
| Proposed FY 2025/26 | \$5.11 | 3.0% | \$506.85 | 9.0% | \$208.00 | 4.0% | \$1,953 | 0% | \$1.17 | 2.6% | 100% |
| Proposed FY 2026/27 | \$5.26 | 3.0% | \$552.47 | 9.0% | \$216.32 | 4.0% | \$1,953 | 0% | \$1.20 | 2.6% | 100% |



| | Existing | Proposed Rates and Charges | | | |
|--------------------------------|------------|----------------------------|------------|--|--|
| Metric | FY 2024/25 | FY 2025/26 | FY 2026/27 | | |
| Days of Cash on Hand | 695 | 636 | 683 | | |
| Debt Service Coverage Ratio | 3.83 | 3.93 | 3.24 | | |

- ✓ Required Debt Service Coverage Ratio of 2.0
- ✓ Required to Maintain 365 Days of Cash on Hand

Cash Liquidity Levels and Debt Service Coverage Ratios Maintain Moody's Aa2 Credit Rating and IEUA's Strong Credit Quality

PROPOSED ADDITIONAL STAFFING SUMMARY (2 YEARS)

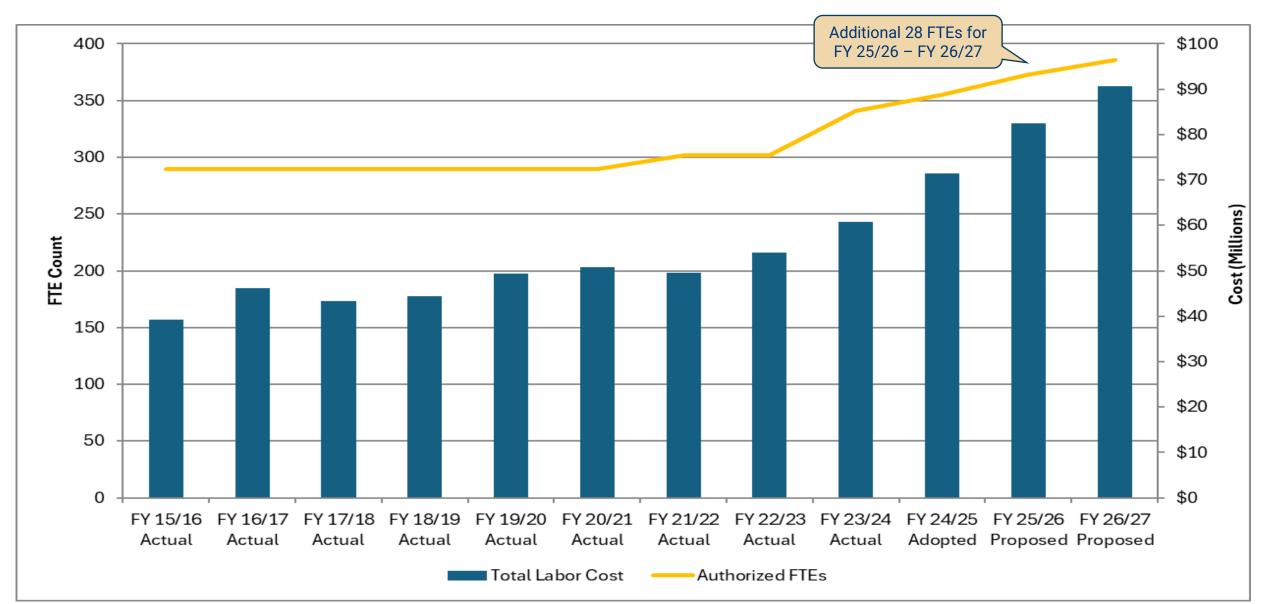


| Technical Resources Division | | | ivision | Administrati | on Division | Agency Mana | | |
|------------------------------|--------------------------|-------------|-------------------------|--------------|---------------------------|---------------------------------------|-----------------|-------|
| Fiscal Year | Operations & Maintenance | Engineering | Planning & Resources | Finance | Information Technology | Board & Administrative Services | Human Resources | Total |
| 25/26 | 4 | 3 | 1 | 2 | 2 | 2 | 1 | 15 |
| 26/27 | 4 | 3 | 2 | 1 | 1 | 2 | 0 | 13 |
| Total | 17 | | | 6 | | | 28 | |

- √ Wastewater Treatment Facility Expansion Startup (RP-5 Expansion)
- ✓ Operational Efficiency, Project Management and Engineering Support for Capital Improvement Program
- ✓ Long Term Water and Wastewater Resources Planning
- ✓ Cybersecurity, Emergency Preparedness and Safety
- ✓ Workforce Development and Business Continuity

HISTORICAL STAFFING & LABOR TRENDS

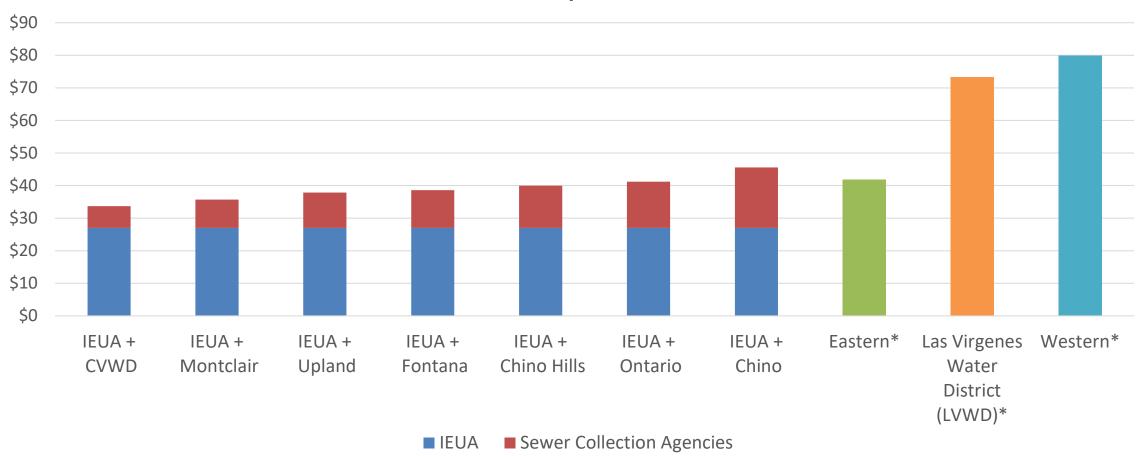




EDU RATES - AGENCY COMPARISONS -



Monthly Wastewater Equivalent Dwelling Units (EDU) Comparison FY 2025/26 Proposed IEUA Rate



^{*}Eastern, Las Virgenes, and Western EDU rates include retail and wholesale costs.

Rates for Eastern and LVWD are for calendar year 2025 and Western is for fiscal year 2025/26



O4 DISCUSSION/QUESTIONS

RECEIVE AND FILE

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